

2027 PROPOSED BUDGET

SEPTEMBER 1, 2026



PRESENTATION TOPICS

- 2027-2031 Proposed Capital Improvement Program

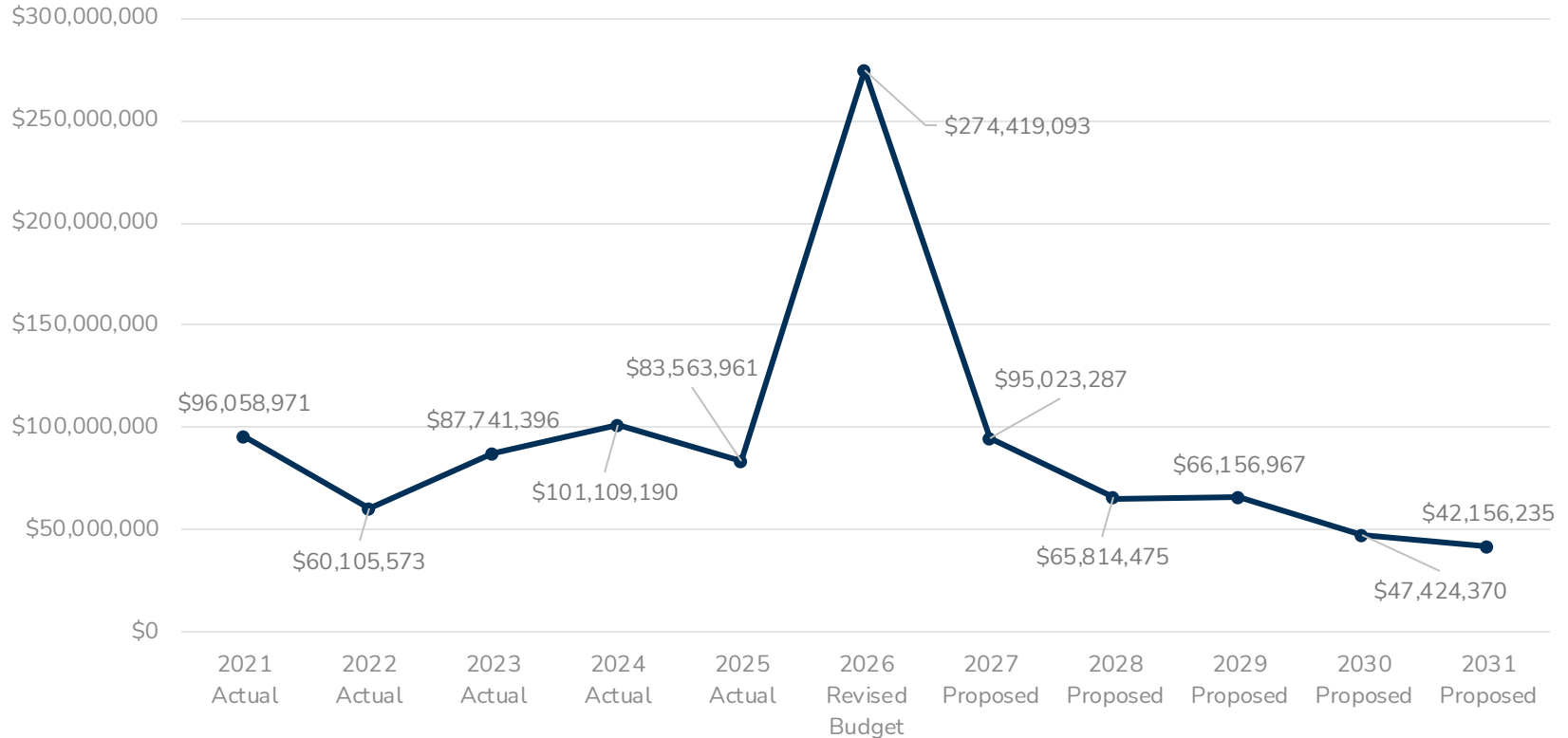
2027-2031 PROPOSED CIP

WHAT IS A CIP?

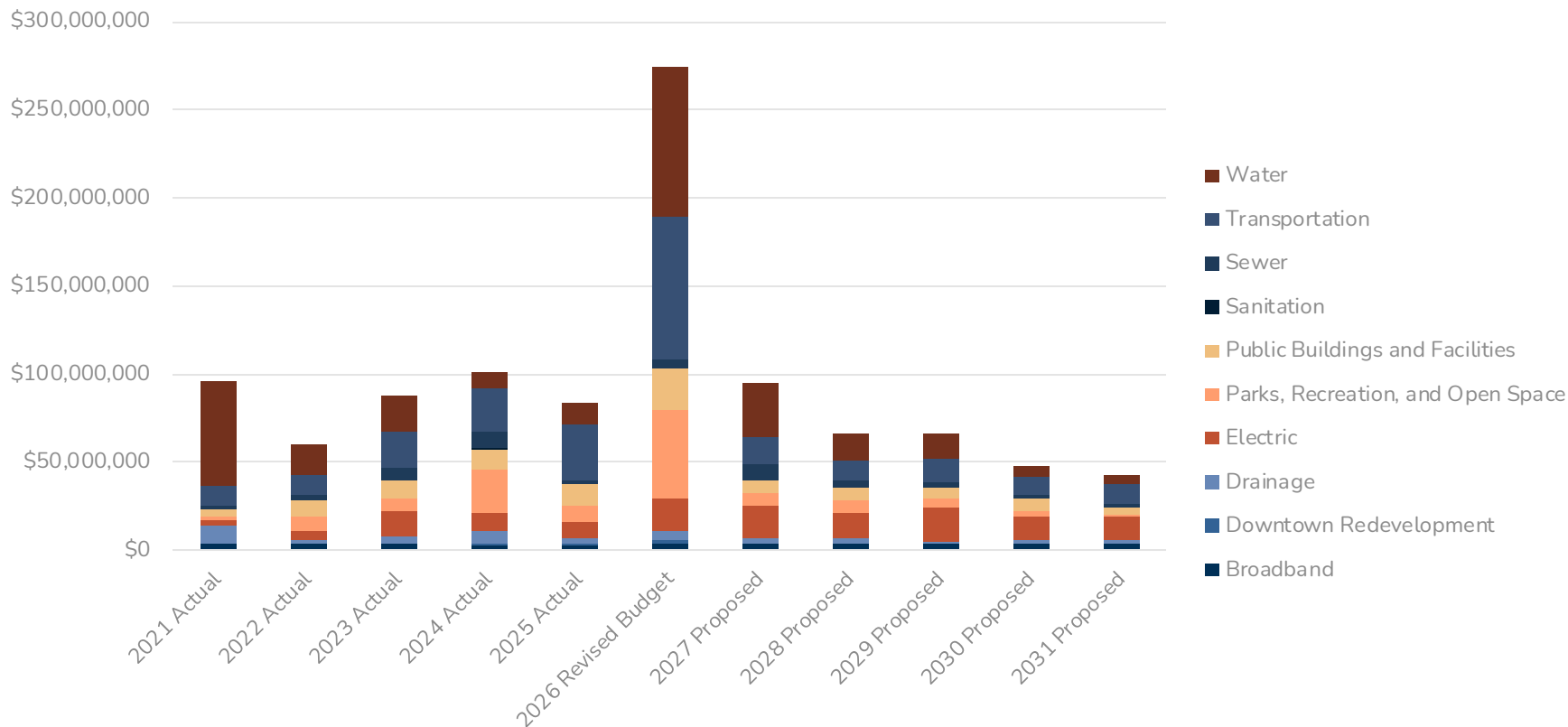
- Capital Improvement Plan
- The City's infrastructure needs over the next 5 years
- Includes infrastructure with
 - Minimum life expectancy of 5 years
 - Minimum cost of \$10,000
- Projects funded in 2027 are included in the 2027 budget if approved
- Years 2028-31 show the City's plan for the future



CIP Costs Over Time – 2021 to 2031



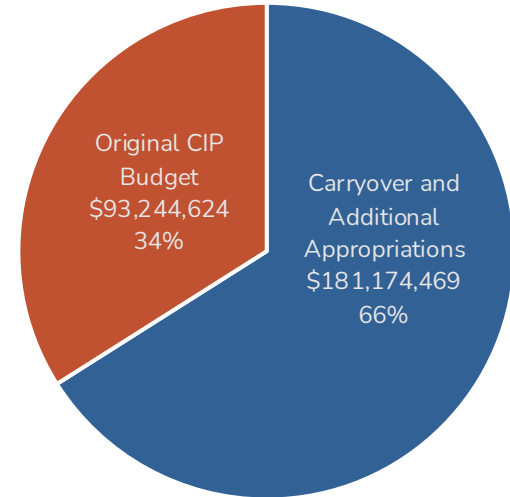
CIP Costs Over Time – 2021 to 2031 (cont.)



2026 CIP Update

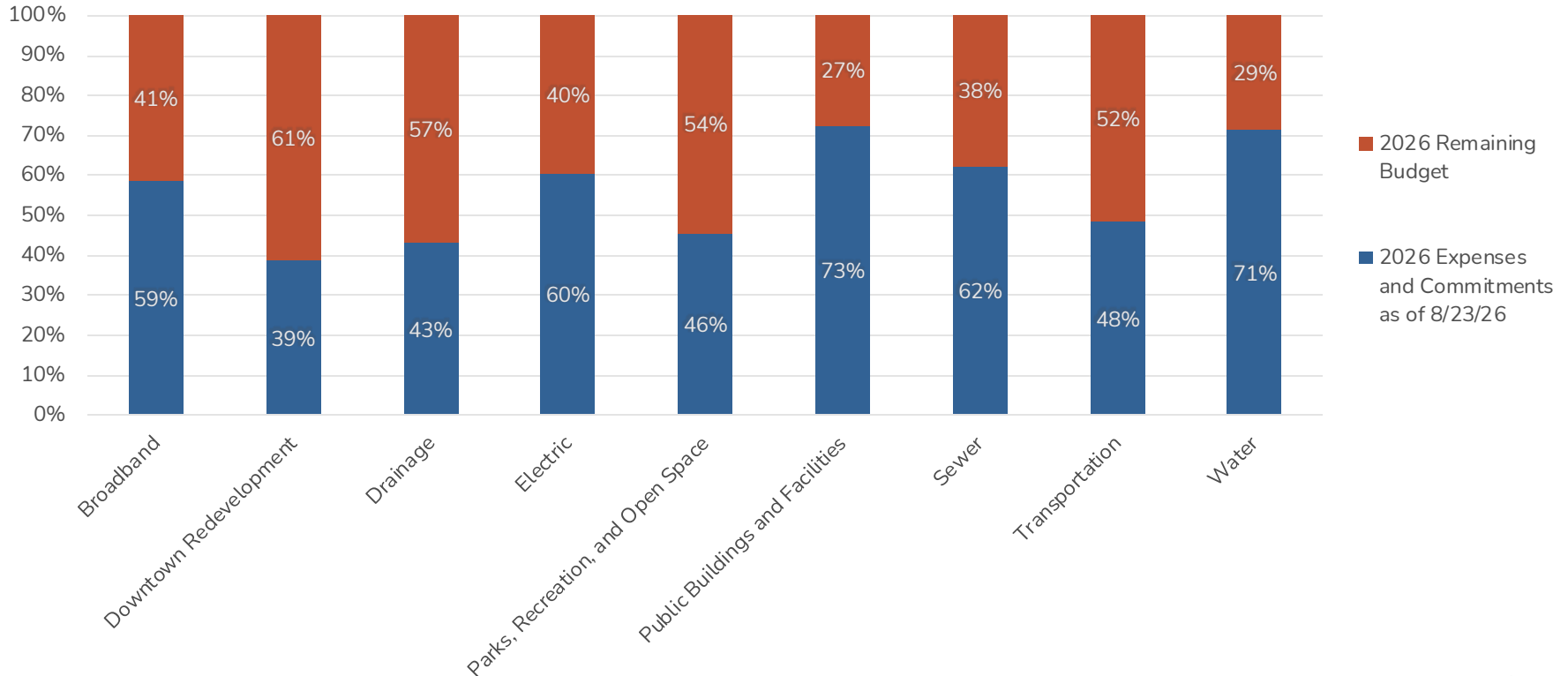
Project Category	2026 Revised CIP Budget (\$)
Water	85,507,727
Transportation	80,307,928
Parks, Recreation, and Open Space	50,223,194
Public Buildings and Facilities	23,264,342
Electric	18,894,225
Sewer	5,461,673
Drainage	5,282,079
Downtown Redevelopment	3,100,580
Broadband	2,377,345
Sanitation	-
Total	274,419,093

Total 2026
Revised CIP Budget



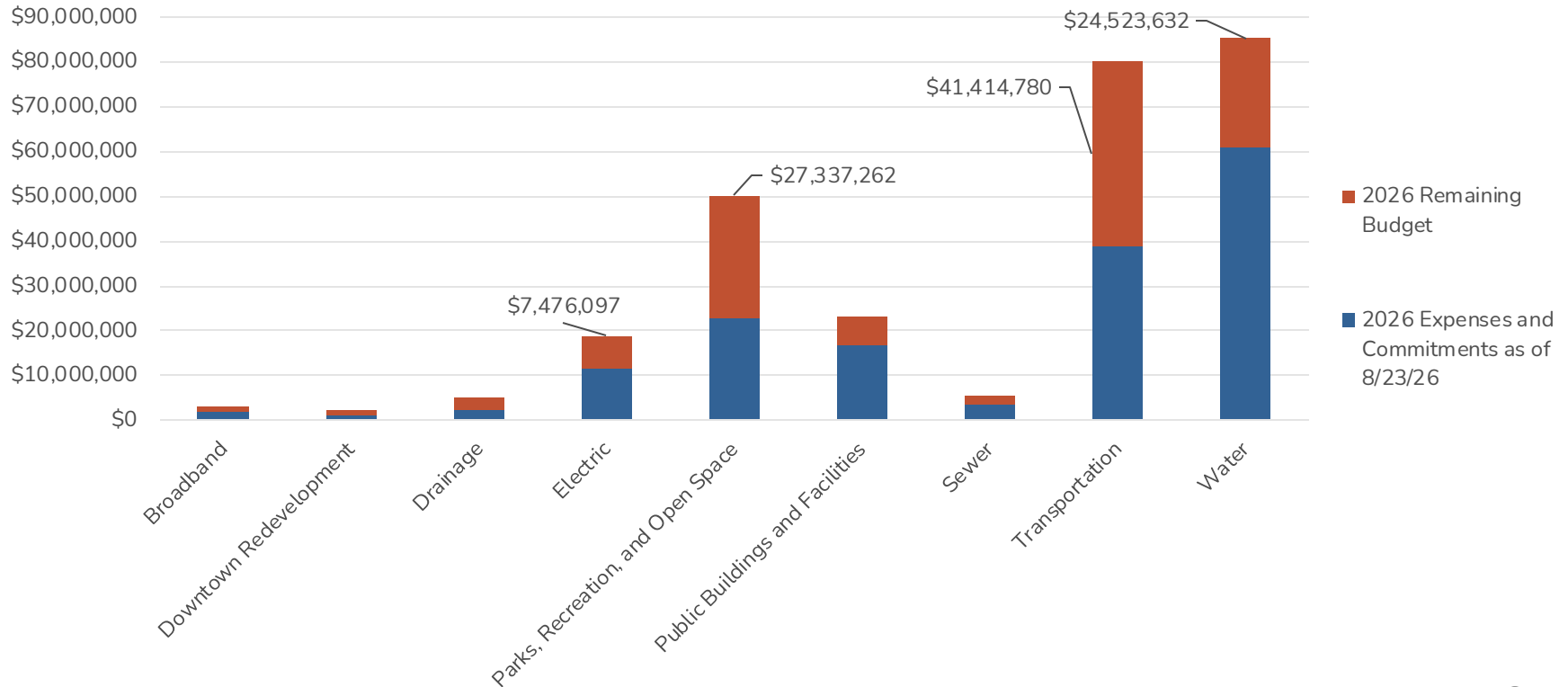
2026 CIP Update (cont.)

Total of 58% spent or committed to date and 42% of project funds remaining



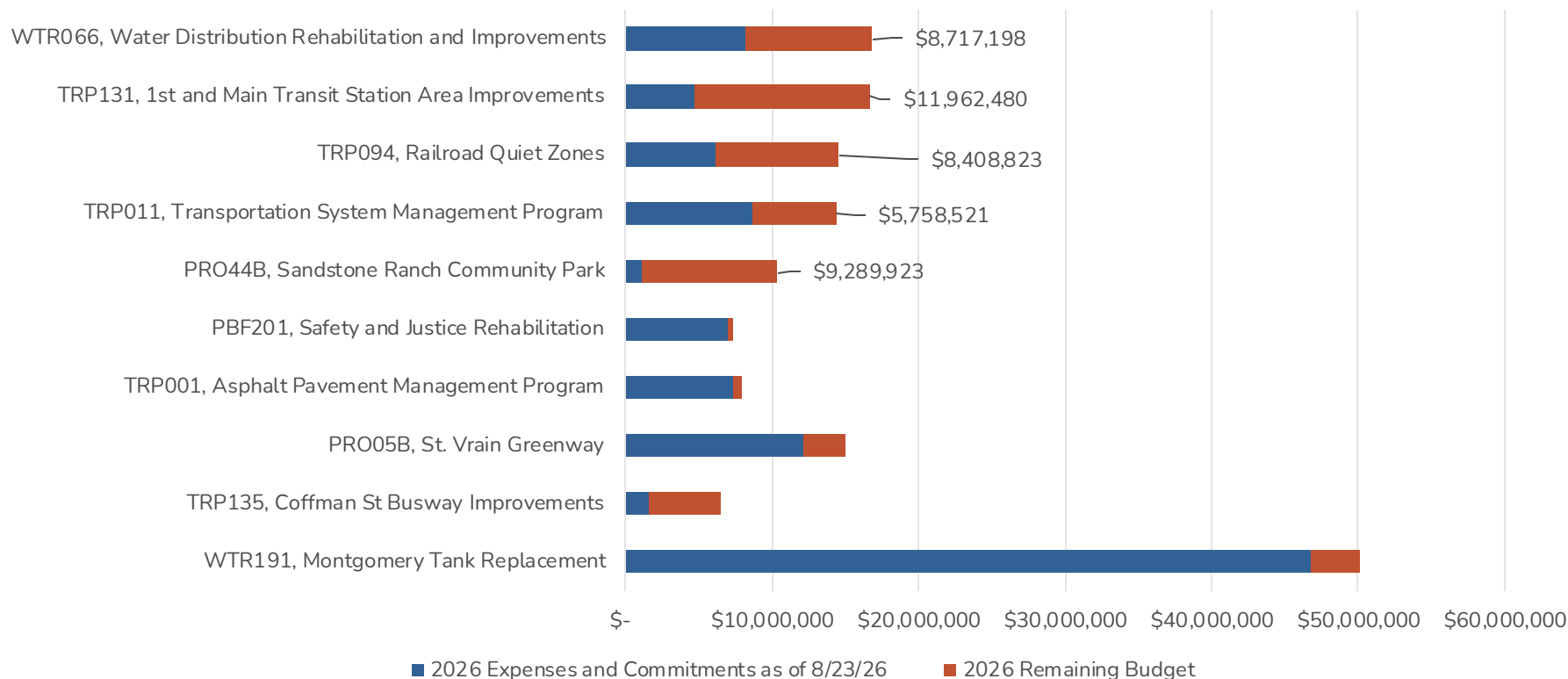
2026 CIP Update (cont.)

Total of \$159 million spent or encumbered and \$115 million of project funds remaining



2026 CIP Update (cont.)

Top 10 budgeted projects in 2026



2027 Proposed CIP Projects

\$95,023,287 in proposed projects in 2027



- \$30,665,470 in Water



- \$18,487,302 in Electric



- \$16,064,500 in Transportation



- \$8,400,000 in Sewer



- \$7,787,190 in Public Buildings and Facilities



- \$6,876,973 in Parks, Recreation, and Open Space



- \$3,661,350 in Drainage



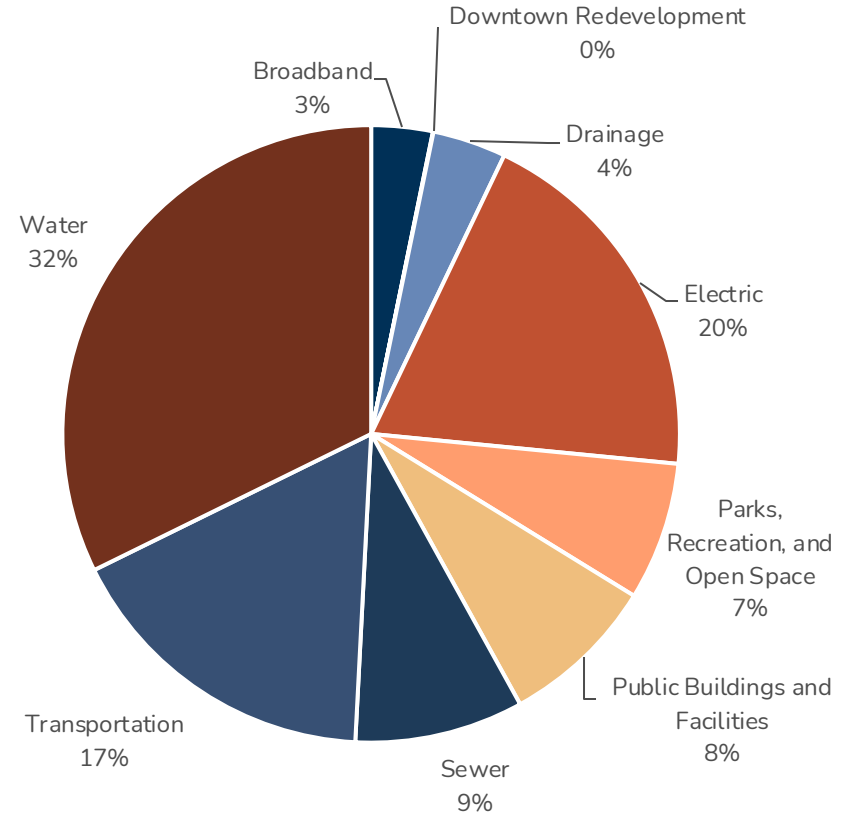
- \$3,050,502 in Broadband



- \$30,000 in Downtown Redevelopment



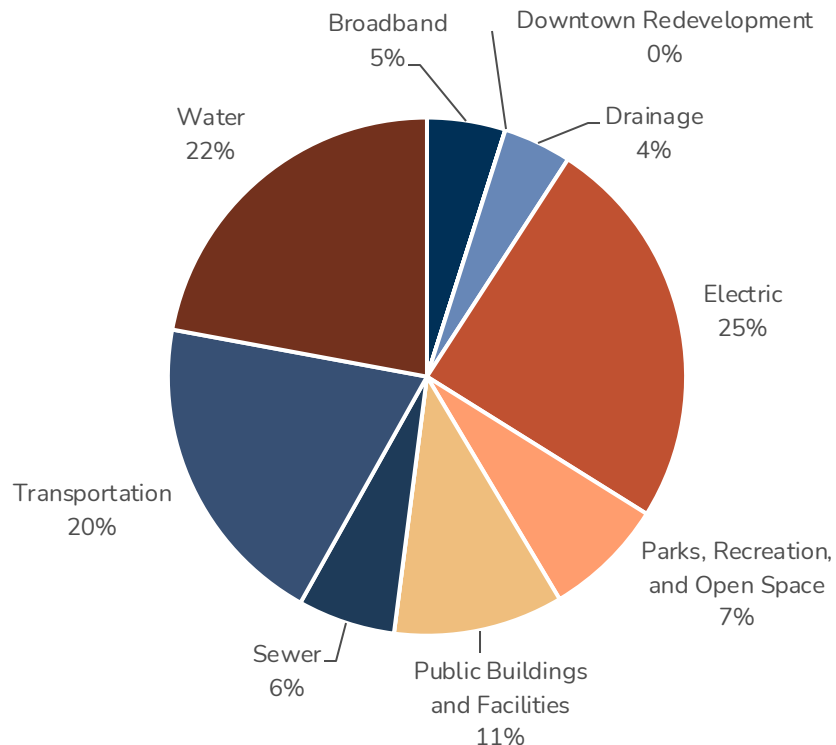
- \$0 in Sanitation



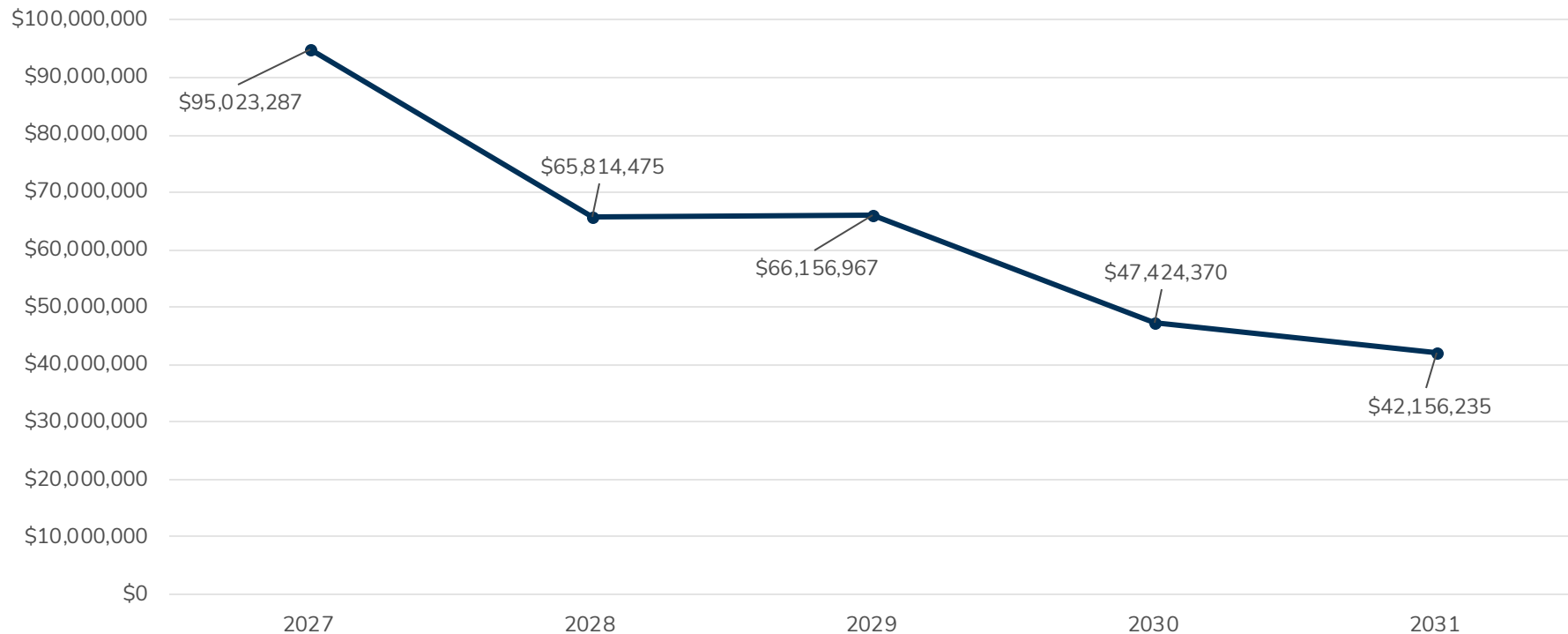
2027-31 Proposed CIP Projects

\$316,575,334 in proposed projects

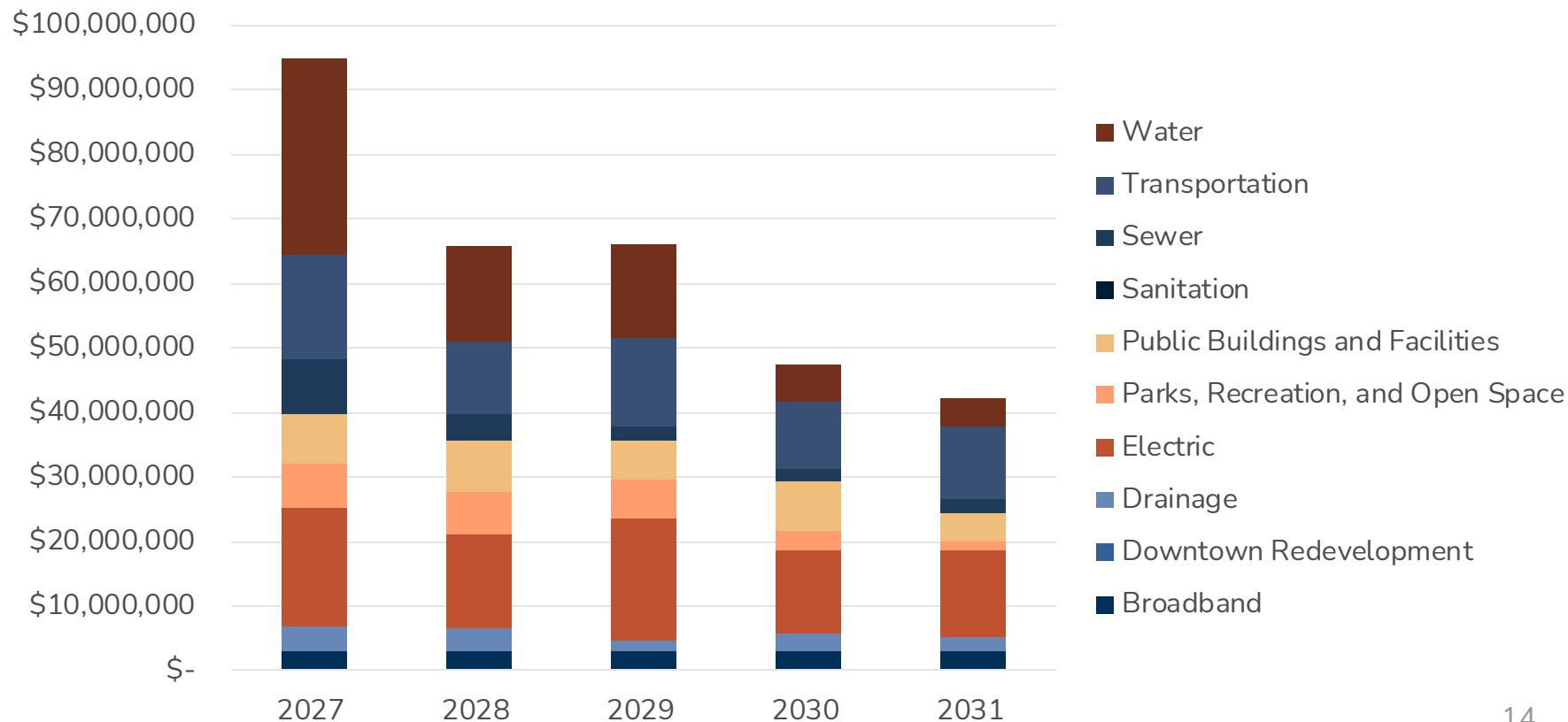
- \$78,271,047 in Electric
- \$69,933,180 in Water
- \$62,655,600 in Transportation
- \$33,541,575 in Public Buildings and Facilities
- \$23,920,031 in Parks, Recreation, and Open Space
- \$19,248,000 in Sewer
- \$15,485,801 in Broadband
- \$13,490,100 in Drainage
- \$30,000 in Downtown Redevelopment
- \$0 in Sanitation



2027-31 Proposed CIP Costs Over Time



2027-31 Proposed CIP Costs Over Time (cont.)



Capital Planning

PROJECT CATEGORIES



ASSET MANAGEMENT



ENHANCEMENT TO EXISTING
INFRASTRUCTURE



NEW INFRASTRUCTURE

CAPITAL PLANNING DRIVERS

ASSET CONDITION



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graph TD; A[ASSET CONDITION] --> B[GROWTH]; B --> C[REGULATION]; C --> D[INNOVATION]
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GROWTH

REGULATION

INNOVATION



COUNCIL GOALS

- Create a strong sense of character and place in our community through innovative transportation and development
- Encourage housing, neighborhood and human resilience
- Create economic and business ecosystem resilience
- Provide reliable and equitable core services for a resilient community

Public Improvement Fund



Asset Summary

- 30+ facilities containing their envelope core systems (HVAC, boilers, electrical, roofing, plumbing, flooring, fire systems, and access hardware)
 - 800,000+ square feet of varied use building spaces
- 45 parks/nature areas totaling 1,477 acres and 5,000+ assets.
 - 6 Community Parks (383 acres)
 - 28 Neighborhood Parks (235 acres)
 - 8 Nature Areas (849 acres)
 - 2 Dog Parks (11 acres)
- 6 pool facilities, 1 ice pavilion, specialized recreation equipment

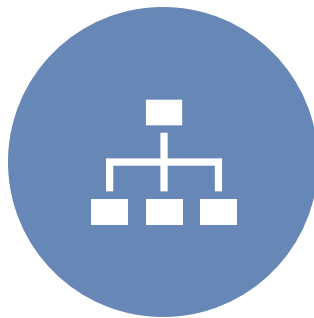
Public Buildings and Facilities



External Services - Facilities



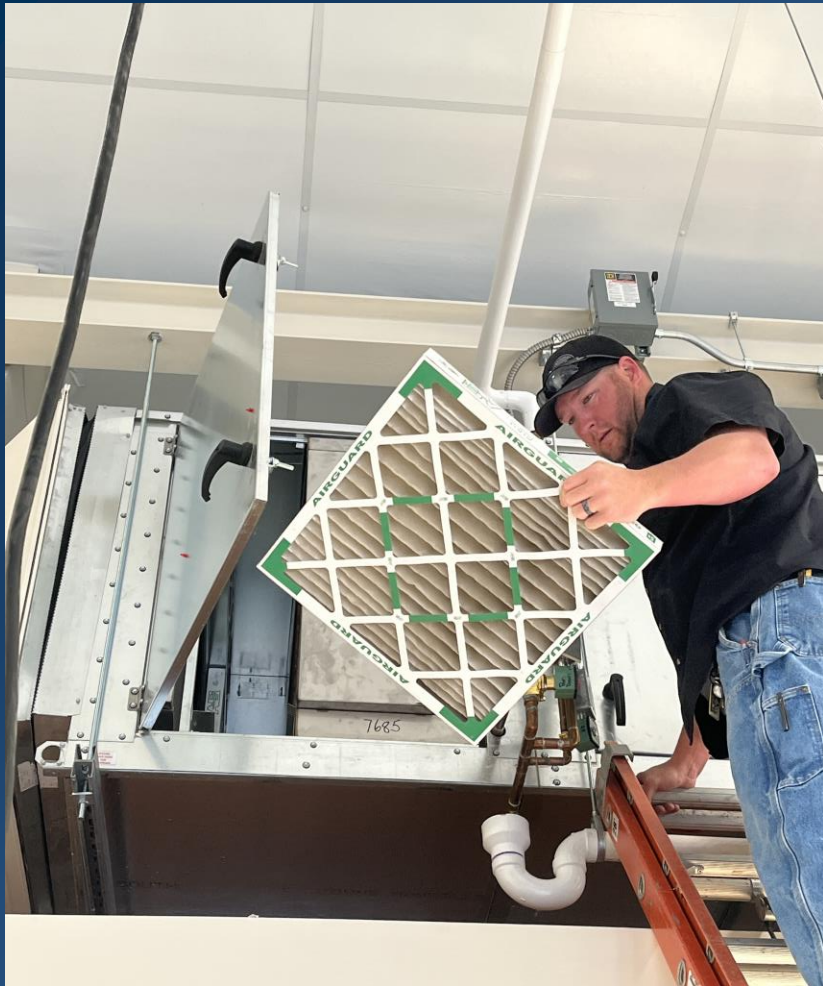
CONTINUED GOVERNANCE OF
CITY'S FACILITIES



STANDARDIZATIONS, ASSET
LIFECYCLE MANAGEMENT,
PREVENTATIVE MAINTENANCE,
CENTRAL OVERSIGHT



SUPPORT SPECIAL PROJECTS



COUNCIL PRIORITY

- Our Facilities Maintenance and Operations teams support **reliable and equitable core services** to ensure the continued functionality and necessary operations of building systems in over 30 buildings.



FACILITIES DIVISION

ASSET MANAGEMENT

- **2027 Budget: \$5,438,002.00**
 - Roof improvements (PBF001)-
\$1,691,973.00
 - Boiler replacements (PBF080)-
\$1,346,533.00
 - HVAC replacements (PBF082)-
\$2,399,496.00





PBF001 ROOF IMPROVEMENTS

- Roof improvements
 - Replacements needed:
 - Service life ranges from 10 to 30 years, depending on the type of roofing material and environmental factors.
 - Locations starting in 2027:
 - 3 building locations and life-extending repairs in other locations
 - Funding for 2027:
 - PIF \$934,842.00
 - Fleet Fund \$757,131.00

PBF082 HVAC REPLACEMENT

HVAC Replacement

- **Replacements needed:**
 - HVAC lasts approximately 10-15 years, depending on the type of equipment and routine maintenance.
 - Promotes Energy Conservation.
 - Planning for equipment, hardware, and automation software replacements.
- **Locations starting in 2027:**
 - 6 locations – rooftop replacements of select units
 - Efficiency is considered as part of the replacements
- **Funding for 2027:**
 - PIF \$1,346,533.00





Boiler Replacement

- **Replacements needed to:**
 - Maintain effective heating systems
 - Promote energy conservation
 - Boilers last approximately 20 years under normal use.

PBF080 BOILER REPLACEMENT

- **Locations starting in 2027:**
 - Six buildings
- **Funding for 2027:**
 - PIF \$2,310,800.00
 - Other Enterprise Funds: \$88,880

Parks CIP



DEPARTMENT OVERVIEW

External Services - Parks, Recreation, and Open Space

Mission: Provide safe, clean, well-maintained, and attractive public environments for all visitors.

- Renew aging parks and recreation assets and infrastructure.
- Plan for phased approaches for future park renewals.
- Invest in new park and recreation facilities to support the growing community.



COUNCIL PRIORITIES

- This budget advances **reliable and equitable core services** through renewal of aging assets and updates to improve infrastructure efficiency to align with the City's sustainability goals.



MAINTAIN WHAT WE HAVE

Our parks are a significant community investment. Our responsibility is to protect that investment.



ASSET MANAGEMENT

Asset Management + Capital Reinvestment

Invest proactively in existing park infrastructure and assets to keep them safe, functional, and accessible.



KNOW WHAT NEEDS ATTENTION—AND WHEN

PARK RENEWAL PRIORITIZATION



Life Cycle



Total Park
Health



Risk/Public
Impact

2027: PROTECT AND RESTORE

Focused on addressing known deficiencies in existing parks – keeping them safe, accessible, operational, and usable by the community.

PRO113-Park Irrigation Repairs

Repair, replace, or upgrade aging irrigation infrastructure to maintain reliable park operations and protect the health and usability of existing park landscapes.

PRO216-Clark Centennial Community Park Phase One Improvements

Address critical infrastructure upgrades identified through the engineering assessment to maintain a safe and functional park environment.

PBF02B-Parks ADA Improvements

Repair and improve areas within existing parks and trails to maintain safe, accessible access to public spaces.



2028+ : RENEW BEFORE FAILURE

Approach shifts from reactive repair to proactive renewal.

PRO136 – Park Pedestrian Bridge Replacements

Replace aging bridge structures to maintain safe, reliable connections throughout the park and trail system.

PRO186 – Park Renewals

Proactively replace aging assets approaching or reaching the end of their useful life, extending the longevity of park amenities and reducing the likelihood of unplanned failures.



Old Bridge

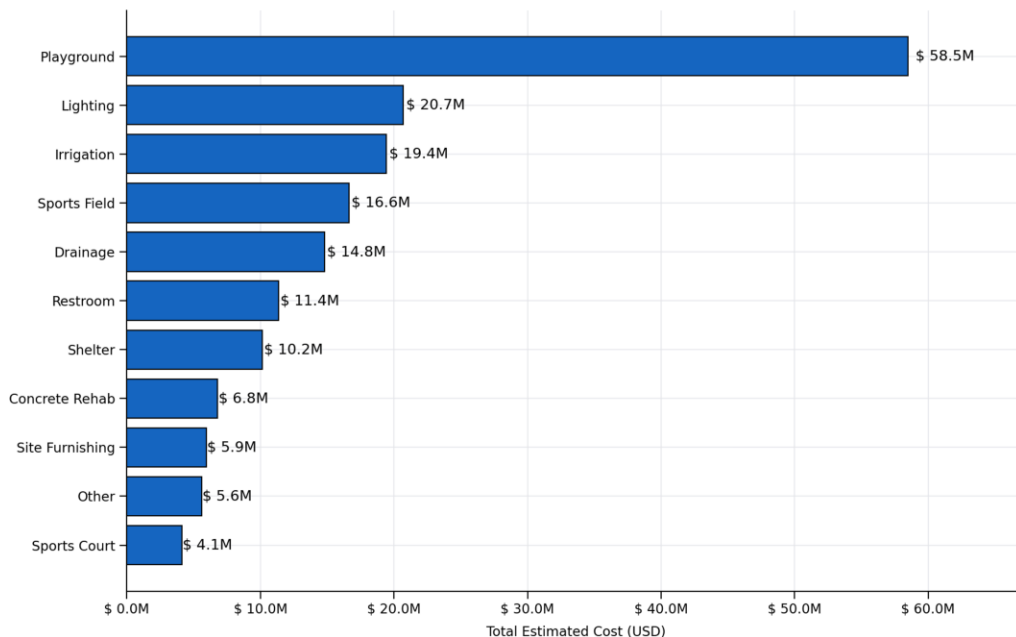
New (Relocated) Bridge



DATA DRIVEN ROADMAP THRU 2050

A predictable, data-driven approach to maintaining the park system—investing in the right assets at the right time to preserve safety, functionality, accessibility, and the City's investment.

2027-2050 Projection of Park Asset Reinvestment — Total Estimated Cost (Top 10 + Other)





Electric



ELECTRIC ASSETS

Asset Valuation: \$163,848,000

- **Hydro Plant**
- **Substations:**
 - 6 substations + Hydro
 - 13 transformers, oldest installed 60+ years ago
 - 56 distribution feeders
- **Underground Lines:**
 - 982.5 miles of cable
- **Meters:** 50,516 electric meters



LPC OVERVIEW

Underground Cables

- 982.5 miles of cable
- 294.8 miles (30%) > 30 yrs old
- 350.1 miles (36%) 20-30 yrs old

Poles

- 7,253 total poles
- 5,293 (73%) > 40 yrs old

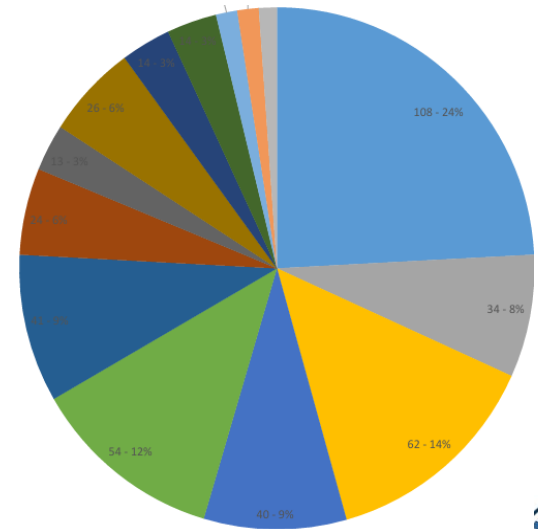
UG Distribution Transformers

- 5,814 total transformers
- 2,272 (39%) > 30 yrs old

Substation Transformers

- Some > 60 yrs old

- ✓ *Reliable.*
- ✓ *Affordable.*
- ✓ *Sustainable.*

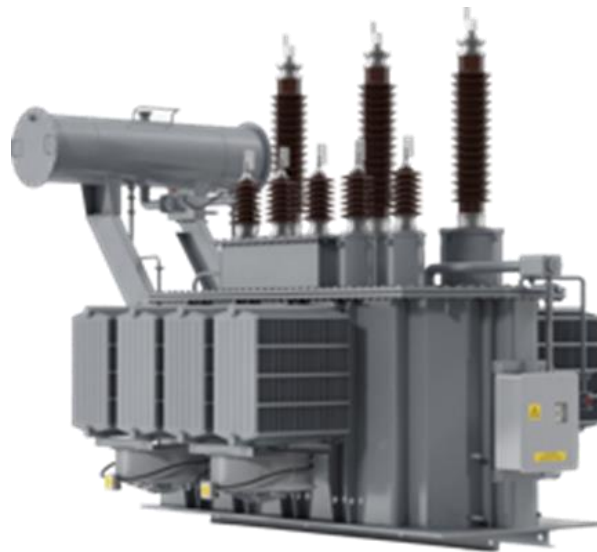


CIP PROJECT HIGHLIGHTS

ELE044 Electric Grid Modernization

2027 - \$1,699,386

- \$1.1M: Wildfire mitigation
- \$424k: Outage Management System upgrade
- Also:
 - Tie substations together
 - Expand capacity
 - Integrate DERs



CIP PROJECT HIGHLIGHTS

ELE102 Electric System Reliability and Rehabilitation

2027 - \$3,542,000

- Outage response and scheduled maintenance (cable replacement)
- Enhance reliability by "closing loops"
- Replace out-of-standard equipment



CIP PROJECT HIGHLIGHTS

ELE103 Distributed Energy Resource Innovations & Solutions

2027 - \$2,097,066

- Purchase DERs (batteries, solar)
- Community solar
- Storage demonstration projects
- Substation battery with PRPA





Sewer



SANITARY SEWER ASSET MANAGEMENT

Protecting Public Health. Protecting Our Environment. Planning for the Future.



COLLECTION SYSTEM



MANHOLES



TREATMENT PLANT



SANITARY SEWER ASSETS

- Asset Valuation: \$239,594,000
- Waste Water Treatment Plant: 13 MGD Rated Capacity
- Sewer Line: 362 Miles
- Sewer Siphons: 4
- Manholes: 9,140
- Lift Stations: 3
- SCADA



CIP PROJECT HIGHLIGHTS

SWR053 Sanitary Sewer Rehab & Improvements

2027 - \$1,400,000

Continuing to leverage
trenchless pipe rehabilitation to
address aging vitrified clay pipe
sewer lines



CIP PROJECT HIGHLIGHTS

SWR155 WWTP Digester No. 4

2027 - \$3,000,000 for design

Increase redundancy and capacity for the WWTP's anaerobic digestion process to break down organic solid waste, reducing sludge volume while producing renewable biogas



CIP PROJECT HIGHLIGHTS

SWR157 Water Quality Lab Expansion and Renewal

2027 - \$1,200,000 for HVAC mechanical and controls renewal

Renew HVAC mechanical and control systems and possible lab and staff space expansion in the future.





Water



ASSET MANAGEMENT DELIVERS VALUE

Reliable Water. Today and Tomorrow.



RELIABILITY



COST SAVINGS



WATER QUALITY
& PUBLIC HEALTH



SUSTAINABILITY



COMMUNITY VALUE

1

WATER TREATMENT PLANT

2

DISTRIBUTION PIPELINES

3

VALVES & APPURTENANCES

4

STORAGE TANKS



WATER ASSETS

Asset Valuation: \$680,454,000

- **Nelson Flanders Treatment Plant:** 40 MGD Rated Capacity
- **Storage Tanks:** 4 Tanks, 24 MG capacity
- **Treated Water Line:** 491 Miles
- **Raw Water Line:** 24 Miles
- **Valves:** 14,100
- **Fire Hydrants:** 4,040
- **Meters:** 30,400
- **SCADA system**
- **Jurisdictional Dam / Reservoir:** 5, 16,500 ac-ft storage



CIP PROJECT HIGHLIGHTS

WTR066 Water Distribution Rehab & Improvements

- 2027 - \$8,319,970
- 60 miles of Cast Iron Pipe
- Replace 2-3 miles per year



CIP PROJECT HIGHLIGHTS

WTR164 Water Utility Monitoring and Control System

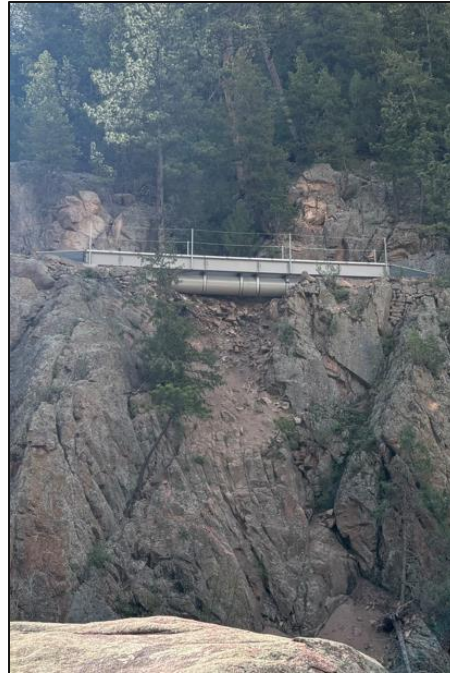
- 2027 - \$4,090,500
- Replacement of instrumentation and control assets
- Allows for automation of water and wastewater processes



CIP PROJECT HIGHLIGHTS

WTR181 Raw Water Transmission Rehab & Improvements

- 2027 - \$3,375,000
- Pipeline delivering water from Button Rock
- Mountainous terrain construction



Transportation (Street Fund)

STREET FUND ASSETS

Asset Valuation: \$515,774,000

- 365 Miles of roadway (10 miles are concrete)
- 37.5 Miles of Alleys
- 525 Miles of Concrete Sidewalk
- 65 Traffic Signals
- 26 Rectangular Rapid Flashing Beacons
- 73 School Flashing Beacons/10 w/ Radar Units
- 69 Post Mounted Radar Signs
- +10,000 Roadway Signs
- 39 PTZ Cameras
- +700 Miles of Roadway Striping



CIP PROJECT HIGHLIGHTS

TRP001 Asphalt Pavement Management Program

- 2027 - \$7,949,500
- Asphalt Rehabilitation/Reconstruction
- Concrete Rehabilitation
- Chip Seal
- Crack Seal
- Misc. Concrete Rehab Program
- Paver Rehab (Downtown Alleys)



CIP PROJECT HIGHLIGHTS

TRP011 Transportation System Management

- 2027 – \$1,815,000
- Vision Zero
- ADA Improvements
- Neighborhood Traffic Mitigation
- 9th Ave. Ped Bridge Replacement
- Main St/Boston Traffic Signal
- S. Pratt Parkway/Boston Traffic Signal
- RCE Grant Match (SH66 Crossing)



CIP PROJECT HIGHLIGHTS

TRP142 S. Pratt Parkway Bridge Rehabilitation

- 2027 - \$4,000,000
- S. Pratt Parkway Bridge over BNSF Tracks
- Repair/Replace Bridge Joints/Stabilize Abutments
- Design Underway/Construction in 2027



Storm Drainage

STORM DRAINAGE FUND ASSETS

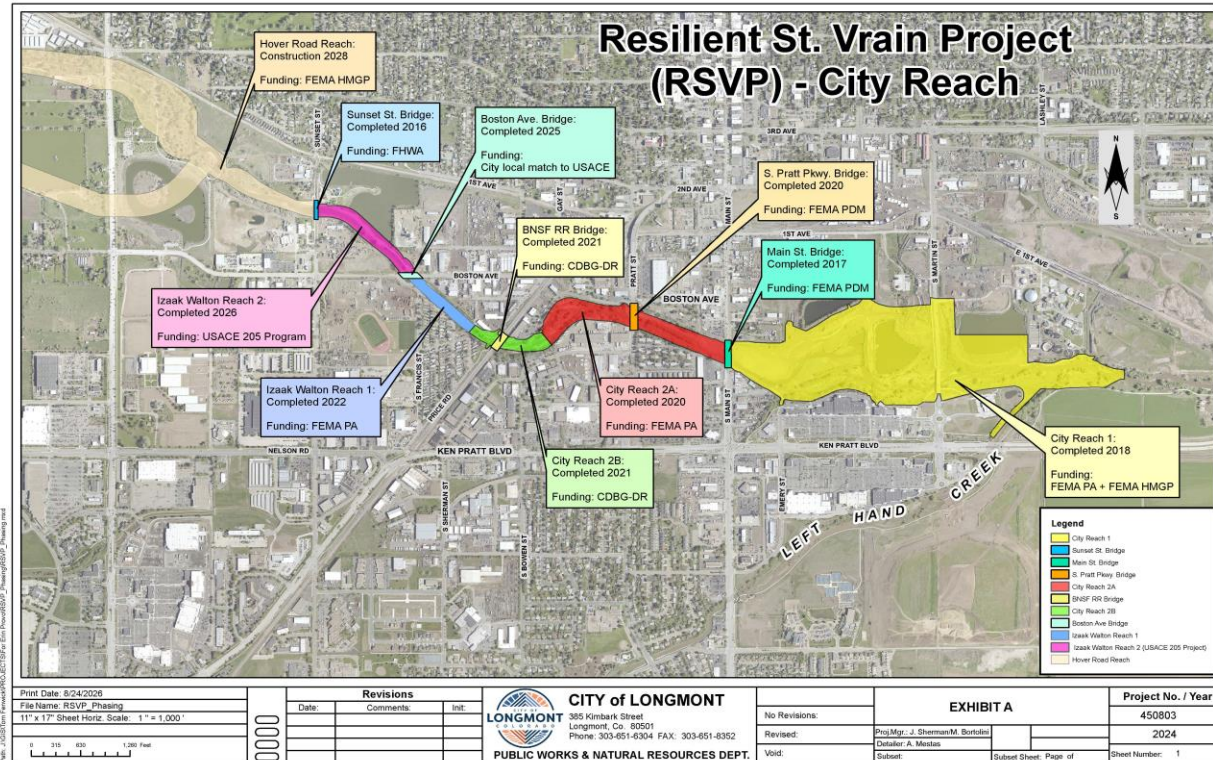
Asset Valuation: \$153,635,000

- 138 Miles of Storm Drainage Pipe
- 2,883 Inlets
- 2,480 Manholes
- 45 Miles of primary ditch
- 7.2 Miles of ditch lateral



CIP PROJECT HIGHLIGHTS – STORM DRAINAGE

- DRN039 – Resilient St. Vrain Project



CIP PROJECT HIGHLIGHTS – STORM DRAINAGE

- **DRN039 – Resilient St. Vrain Project**
 - 2027 - \$2,250,000 – Design & Permitting
 - Improve the St. Vrain Channel to protect people and property.
 - Containment of flood events within St. Vrain Channel



CIP PROJECT HIGHLIGHTS – STORM DRAINAGE

- **DRN021 – Storm Drainage Rehabilitation**
 - 2027 - \$1,411,350
 - Repair/Rehab/Reconstruction of Existing storm systems
 - Storm Drainage Asset Management Program



CIP PROJECT HIGHLIGHTS – STORM DRAINAGE

- **DRN021 - Storm Drainage Rehabilitation - 2027**
 - 9th Avenue Improvements – Design
 - Old Dry Creek Improvements – Design
 - 3rd Avenue/Rothrock - Design & Construction
 - Misc. Rehab & Reconstruction (Operations)
- **DRN021 - Storm Drainage Rehabilitation - 2028**
 - 9th Avenue Improvements – Construction
 - Old Dry Creek Improvements – Construction
 - Roosevelt Park Improvements- Design
 - Misc. Rehab & Reconstruction (Operations)



Other questions,
comments or additional
information needed?

BUDGET MEETINGS

September 8 - Regular Meeting

- Employee Compensation and Benefits
- LDDA Budget

September 15 – Study Session

- 2027 Budget Summary
- General Fund Budget Summary
- Public Safety Fund Budget Summary
- One-time Expenses
- Financial Policies

September 22 – Regular Meeting

- Transportation Funding
- Utilities

September 29 – Study Session

- NextLight
- Airport
- First Public Hearing

October 6 - Regular Meeting

- Final Direction from Council
- Second Public Hearing
- First Reading of Mill Levy Ordinances
- First Reading of Ordinances Updating the UB CIS Fund

October 20 - Regular Meeting

- Second Reading of Mill Levy Ordinances
- Second Reading of Ordinances Updating the UB CIS Fund

November 10 - LURA Meeting

- Resolution Adopting the 2027 Budget

November 17 and December 1 – Regular Meeting

- Budget Adoption, Ordinances and Resolutions
- Mill Levy Ordinance Amendment for Public Safety Fund (if approved by voters)



THANK YOU